The Benefits of the Wireless Telecommunications Industry to the Canadian Economy in 2017

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Prepared by:

Nordicity

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1. Key Findings

In terms of GDP (Gross Domestic Product) and employment, companies in the Canadian wireless telecommunications ecosystem continue to generate increasing economic benefits to the Canadian economy.

The key economic trends exhibited by the industry in 2017 are summarized below:

- **Impact on GDP**: In 2017, the industry contributed \$27.50 billion to GDP¹, an increase of 9.1% from \$25.21 billion in 2016. The GDP impact includes:
 - Direct Impact: Direct contribution of \$14.57 billion to the Canadian GDP, generated through the sale of wireless services, devices and content to end users by network operators, dealers, and distributors.
 - Indirect Impact: \$6.27 billion indirectly contributed to GDP, which represents
 procurements by network operators, dealers, and distributors from suppliers of
 products, equipment, and services.
 - Induced Impact: \$6.67 billion is the additional contribution to GDP, which represents increased spending in other sectors of the economy induced by disposable incomes generated within the wireless ecosystem.
- **Impact on Employment**: The wireless industry generated 151,550 full-time equivalents (FTE) jobs in 2017, including direct, indirect and induced effects an increase of 13,500 FTEs or 9.8% from 2016.
- **Capital Investment**: Canadian wireless network operators made capital investments totalling \$2.92 billion in 2017 an increase of \$0.34 billion or 13.2% from 2016.

Note: Due to rounding, numbers presented throughout this report may not add up precisely to the totals provided, and percentages may not precisely reflect the absolute amounts.

2. Introduction

2.1. Context

Competitiveness of national economies is increasingly driven by developments in the ICT sector and in turn, the wireless ecosystem is a key component and enabler of the ICT development. The telecommunications industry is at the cusp of 5G - a new generation of network technologies, which will enable the digital transformation of the Canadian economy through software-defined network virtualization. 5G wireless broadband services will support diverse applications connecting both devices and objects (the "Internet of Things"). 5G will enable innovative business models across sectors as diverse as transportation, manufacturing, agriculture, logistics, energy distribution, tourism, media and entertainment, healthcare and education. While the transformation process has already started based on existing networks, the launch of commercial 5G services will require substantial new investments on the part of operators. This investment requirement follows record levels of investment previously undertaken to support the rollout of 3G to 4G networks in recent years.

In 2010, the Canadian Wireless Telecommunications Association (CWTA) commissioned *The Benefit of the Wireless Telecommunications Industry to the Canadian Economy*, providing a detailed analysis of the economic contribution of the wireless industry in 2008. The current report is the 10th iteration of this publication, covering the 2017 calendar year. The report, prepared by Nordicity Group Ltd., is intended to provide an independent assessment of the economic contribution of the companies in the Canadian wireless telecommunications ecosystem to the Canadian economy as a whole. More specifically, this report provides quantification of the economic impacts of Canadian wireless service providers in the Canadian wireless telecommunications ecosystem in terms of direct, indirect and induced GDP; employment; and productivity gains.

2.2. Overview of Methodology

Our methodology consisted of three components: (i) primary research; (ii) secondary research; and (iii) economic analysis and modelling.

Nordicity collected data for the five Canadian wireless network operators, which represent roughly 95% of the wireless industry revenues in 2017². The data was collected using a combination of sources including published sources such as annual reports of the wireless operators, Statistics Canada, ICTC, and the Canadian Radio-television and Telecommunications Commission's (CRTC's) Communications Monitoring Reports (CMRs)³. The results were calibrated with previous years' results contained in Nordicity's archive of data on the wireless industry – custom-built for this report starting in 2013. The data inputs, after validation and verification, were fed into Nordicity's Canadian wireless telecommunications industry ecosystem model and

were further analyzed to determine the overall economic impact⁴. In addition, Nordicity analyzed employee productivity (GDP per employee) in the wireless ecosystem.

3. The Canadian Wireless Telecommunications Ecosystem

The main elements of the Canadian wireless telecommunications ecosystem are⁵:

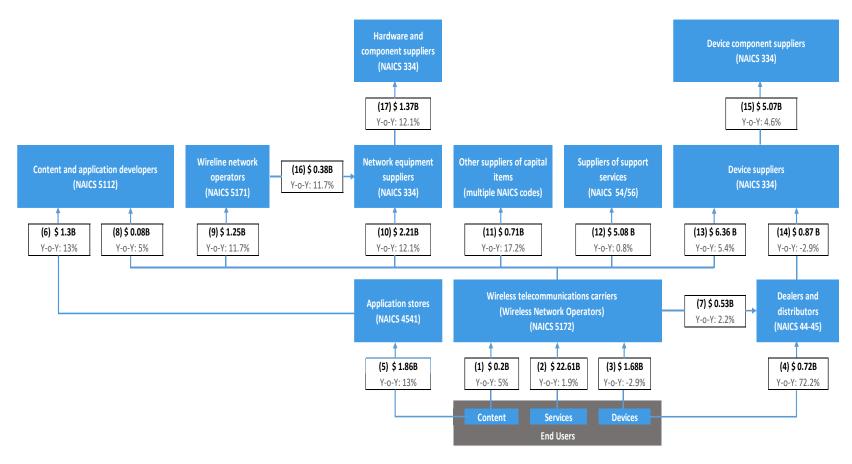
- **End-users**, who drive demand for services and products and obtain value from wireless network operators, applications-content and retail distributors of devices.
- Service Providers, who deliver wireless connectivity. This category includes providers of wireless telecommunications services, applications, content, and devices.
- **Suppliers** of wireless network equipment, devices, computer hardware and software, and support services, as well as wireline network operators and developers of wireless applications and content.

In 2017, companies in the Canadian wireless telecommunications ecosystem generated \$52.28 billion⁶ in revenues, an increase of 3.9% from \$50.30 billion in 2016. Exhibit 1 shows revenue estimates for the wireless ecosystem. These estimates were prepared using detailed accounting data of the Canadian wireless network operators (WNOs), and data collected from published sources. The assumptions made and the modelling coefficients used in this report were validated using publicly available data and previous editions of this report.

It is encouraging to note that revenue flows across all levels of the Canadian wireless ecosystem generally grew in 2017 as compared to 2016. This overall growth in 2017 was driven, among other things, by an increase in demand for wireless voice and data services (an increase of 1.9% or \$0.42B over 2016).

Exhibit 1 below provides an overview of the revenues generated across the Canadian wireless ecosystem.

Exhibit 1: Total Revenues Generated by the Canadian Wireless Ecosystem





The revenues shown in Exhibit 1 (above) are summarized in Exhibit 2 (below):

Exhibit 2: Summary of Revenues

0.72 1.86 1.30 0.53 0.08
1.68 0.72 1.86 1.30 0.53 0.08
0.72 1.86 1.30 0.53 0.08
1.86 1.30 0.53 0.08
1.30 0.53 0.08
0.53 0.08
0.08
4.25
1.25
2.21
0.71
5.08
6.36
0.87
5.07
0.38
1.37

Source: Nordicity calculations based on data collected from different sources including wireless operators, Statistics Canada, CRTC and ICTC reports, and calibrated using Nordicity's historical data archive.



4. Economic Impact Analysis

This section provides an economic impact analysis of the wireless ecosystem on GDP⁷ and employment in Canada. GDP and employment impacts were further used to estimate productivity gains in the Canadian wireless ecosystem⁸.

In the first stage of analysis, industry GDP generated through direct, indirect and induced effects was determined⁹. In the second stage, the GDP results were translated into employment figures – measured in terms of FTE jobs. Finally, GDP and FTE results were used to quantify the impact on productivity.

4.1. Impact on Gross Domestic Product (GDP)

The revenue figures provided in section 3 were used to calculate the overall contribution of the Canadian wireless telecommunications industry in 2017 to Canada's GDP.

Direct and indirect GDP estimates were derived as follows:

- Based on the financial data collected by Nordicity, the revenues within the wireless ecosystem (as shown in Exhibit 1 above) were calculated.
- For any missing financial data, estimates were developed based on industry averages, historical trends, and re-validation of assumptions used in previous years' reports.
- Estimated revenues were then converted into GDP estimates based on relevant Statistics Canada GDP-to-revenue ratios.
- Finally, estimates were developed for sub-industries in order to calculate the portion of GDP that is retained in Canada¹⁰.

The induced effects by sub-industry were calculated using multipliers from Statistics Canada.

Exhibit 3 (below) provides a comparative view of the contribution of companies in the wireless ecosystem to Canadian GDP in the period 2010-2017.



Induced Direct Indirect \$ 30.0 B \$ 27.5 B \$ 24.7 B \$ 25.2 B \$ 23.5 B \$ 25.0 B \$ 6.7 B \$ 22.4 B \$ 21.9 B \$ 21.5 B \$6.1 B \$ 20.1 B \$ 6.0 B \$5.7B \$ 20.0 B \$ 5.4 B \$5.3 B \$ 5.2 B \$4.9 B \$ 6.3 B \$5.7 B \$ 5.4 B \$5.3 B \$ 15.0 B \$ 4.4 B \$ 4.5 B \$ 4.8 B \$ 4.4 B \$ 10.0 B \$ 14.6 B \$ 13.3 B \$ 13.4 B \$ 12.6 B \$ 12.5 B \$ 12.0 B \$ 11.5 B \$ 10.8 B \$5.0 B \$ 0.0 B 2010 2011 2012 2013 2014 2015 2016 2017

Exhibit 3: Total GDP Contribution of the Wireless Ecosystem to the Canadian Economy, 2010-2017

Exhibit 4 (below), shows that in 2017 companies in Canada's wireless ecosystem contributed a total of \$20.84 billion to GDP through direct and indirect impacts. This represents an increase of \$1.73 billion or 9.1% from \$19.10 billion in 2016. The major contributor to this overall GDP increase was the \$1.22 billion (or 9.3%) increase in the contribution of wireless network operators to the GDP (from \$13.11 billion in 2016 to \$14.33 billion in 2017).



Exhibit 4: Direct and Indirect GDP Generated within the Canadian Wireless Ecosystem

Sub-industry	2016		2017		Growth
	\$M	%	\$M	%	%
Direct Impact	13,377	70%	14,568	70%	8.9%
Wireless network operators	13,112	69%	14,331	69%	9.3%
Dealers and distributors	234	1%	200	1%	-14.5%
Application stores	31	0%	37	0%	20.4%
Indirect Impact	5,724	30%	6,266	30%	9.5%
Content and application developers	601	3%	912	4%	51.8%
Wireline network operators	609	3%	732	4%	20.2%
Network equipment suppliers	592	3%	728	3%	23.0%
Hardware and component suppliers	123	1%	145	1%	18.6%
Other suppliers of capital items	97	1%	113	1%	17.2%
Suppliers of support services	3,477	18%	3,415	16%	-1.8%
Device suppliers	225	1%	220	1%	-2.0%
Device component suppliers	-	-	_	-	-
Total (Direct + Indirect)	19,100	100%	20,835	100%	9.1%
Induced Impact	6,112	••	6,667		9.1%
Total (Direct+Indirect+Induced)	25,212		27,502		9.1%

Using Statistics Canada multipliers, GDP generated through the induced economic impact of the Canadian wireless industry was estimated at \$6.67 billion in 2017, an increase of 9.1% from \$6.11 billion in 2016. In 2017, the Canadian wireless ecosystem contributed \$27.50 billion to GDP (including direct, indirect and induced impacts), which represents a 9.1% increase in overall economic benefits from \$25.21 billion in 2016.

4.2. Impact on Employment

The wireless industry creates and supports thousands of jobs across the Canadian economy, many of which pay wages well above the Canadian average¹¹. Similar to GDP calculations, estimates of jobs generated in the Canadian wireless industry were based on calculations in terms of direct, indirect and induced impact. The employment estimate is based on total FTE jobs, which equals the number of employees that worked full-time plus the number of employees that worked part-time, converted to a full-time basis.

For this purpose, estimates were developed based on the salary and wage, financial, and employment data Nordicity collected, as well as employee data provided in operators' annual



reports. These amounts were used to calculate the labour share of GDP. In addition, estimates for the labour share of GDP were developed for sub-industries using relevant Statistics Canada data¹². In the case of wireless telecommunications operators, the labour share of GDP was then converted into the number of employees for each sub-industry using applicable data provided by Statistics Canada¹³.

Exhibit 5 provides a detailed view of employment generated by companies in the Canadian wireless ecosystem through **direct** and **indirect** impacts. In 2017, the Canadian wireless industry was directly responsible for approximately **30,500 FTE jobs** and indirectly responsible for **60,800 FTE jobs**. In addition, the Canadian wireless ecosystem generated **60,200 FTE jobs** through its induced impact, for a grand total of **151,500 FTEs**.

In 2017, employment generated through direct impacts decreased by 1.4% or 400 FTEs, which is primarily the result of a 5.6% or 300 FTE reduction by dealers and distributors. The FTE reduction by wireless network operators is attributable to the productivity improvement, and corresponding 1.9% or \$0.42b increase their revenues in 2017, as shown in Exhibit 1 above.

Employment generated through indirect impacts increased by 19.7% or 10,000 FTEs, which is primarily driven by increase in three subsectors – an increase of 5,300 FTEs by suppliers of support services, and an increase of 2,100 FTEs by content and application developers, followed by an increase of 1,600 FTEs by network equipment suppliers, all three represented 59% of the employment generated by the wireless ecosystem. The employment generated through induced impact increased by 6.9% compared to 2016. The overall effect of direct, indirect and induced impacts was an increase in employment of 9.8%.



Exhibit 5: Direct and Indirect Employment Generated within the Canadian Wireless Ecosystem

Sub-industry	2016		2017		Growth
	FTEs	%	FTEs	%	%
Direct Impact	30,967	38%	30,531	33%	-1.4%
Wireless network operators	25,180	31%	25,021	27%	-0.6%
Dealers and distributors	5,537	7%	5,225	6%	-5.6%
Application stores	251	0%	285	0%	13.7%
Indirect Impact	50,814	62%	60,842	67%	19.7%
Content and application developers	4,835	6%	6,949	8%	43.7%
Wireline network operators	2,951	4%	3,280	4%	11.1%
Network equipment suppliers	8,060	10%	9,719	11%	20.6%
Hardware and component suppliers	1,133	1%	1,305	1%	15.2%
Other suppliers of capital items	929	1%	1,148	1%	23.7%
Suppliers of support services	31,241	38%	36,544	40%	17.0%
Device suppliers	1,666	2%	1,897	2%	13.9%
Device component suppliers	-	-	-	-	_
Total (Direct + Indirect)	81,781	100%	91,374	100%	11.7%
Induced Impact	56,301		60,177		6.9%
Total (Direct+Indirect+Induced)	138,082		151,550	••	9.8%

4.3. Impact on Productivity

This section provides an analysis of **productivity** in the Canadian wireless ecosystem. Productivity denotes the average GDP generated per FTE in the industry¹⁴. Exhibit 6 below provides a detailed view of productivity in terms of **direct** and **indirect** impacts.

As illustrated in Exhibit 6, **productivity** in terms of direct impacts showed an increase of 10.5% compared to 2016. Wireless network operators exhibited the highest productivity gains, with a 10.0% increase compared to 2016. **These productivity gains likely occurred through optimization of capital and labour inputs – in 2017, overall wireless service demand (output) increased despite decreases in labour and capital inputs by wireless network operators.**

Furthermore, according to Exhibit 6, most of the sub-sectors of the wireless ecosystem showed productivity gains in terms of direct and indirect impacts in 2017 compared to 2016.



Exhibit 6: Productivity in the Canadian Wireless Ecosystem

Sub-industry	2016	2017	Growth
	\$	\$	%
Direct Impact	431,956	477,149	10.5%
Wireless network operators	520,731	572,749	10.0%
Dealers and distributors	42,283	38,315	(9.4%)
Application stores	122,019	129,309	6.0%
Indirect Impact	112,638	102,995	(8.6%)
Content and application developers	124,358	131,295	5.6%
Wireline network operators	206,324	223,143	8.2%
Network equipment suppliers	73,451	74,920	2.0%
Hardware and component suppliers	108,208	111,353	2.9%
Other suppliers of capital items	103,997	98,504	(5.3%)
Suppliers of support services	111,308	93,455	(16.0%)
Device suppliers	135,020	116,202	(13.9%)
Device component suppliers			
Total (Direct + Indirect)	233,552	228,015	(2.4%)

5. Conclusion

Canada's wireless industry is critical to enabling key sectors to shift to the digital economy. The telecommunications industry is at the cusp of 5G - a new generation of network technologies, which will enable the digital transformation of the Canadian economy through software-defined network virtualization. While the transformation process has already started based on existing networks, the launch of commercial 5G services will require substantial investments on the part of operators – on top of record levels of investment in 3G to 4G networks in recent years.

The wireless industry continues to increase its contribution to the Canadian GDP. It is also a key growth enabler of the overall Canadian ICT sector. In 2016, the wireless industry generated a total of \$52.28 billion revenues, an increase of 3.95% from 2016.

In terms of GDP contribution, Canada's wireless industry generated an overall GDP of \$27.50 billion (including direct, indirect and induced) in 2017.

Furthermore, the wireless industry provided over 151,500 FTEs in 2017, consisting of direct employment (30,500 FTEs), indirect employment (60,800 FTEs), and induced employment (60,200 FTEs).

Productivity in terms of direct impacts showed an increase of 10.5% compared to 2016. Wireless network operators exhibited the highest productivity gains, with a 10.0% increase compared to 2016.



6. End Notes

¹ The GDP numbers presented in this report are at current prices.

- **Direct impact:** Refers to GDP and employment generated by Canadian wireless network operators themselves, as well as other sub-industries in the wireless ecosystem geared towards the final consumer, such as dealers, distributors and application-content stores.
- Indirect impact: Refers to GDP and employment generated by the sub-industries that supply inputs to Canadian wireless network operators, dealers, distributors and application-content retailers (including online and "bricks and mortar" stores). The sub-industries include wireline network operators, network equipment, computer hardware, component suppliers, and device suppliers, support services providers and so forth. The purchase of goods and services from these suppliers increases income and employment, which, in turn, increases the demand for other upstream suppliers, i.e. suppliers' suppliers.
- Induced impact: Refers to GDP and employment generated through the re-spending of income earned by
 the participants in the direct and indirect components of the ecosystem. That is, induced impact arises from
 re-spending that occurs in the economy at the household level, e.g. employees of wireless network
 operators using their income to purchase goods and services in the general economy.
- **Total economic impact:** The total economic impact is equal to the sum of the direct, indirect and induced economic impacts.

² For example, see the *2017 Communications Monitoring Report* published by the Canadian Radio-television and Telecommunications (CRTC), Figure 5.5.5, p. 301. Also for the purpose of this study, Nordicity has focused primarily on mobile wireless voice and broadband services. This report does not include data specific to the fixed wireless segment of the Canadian wireless telecommunications industry.

³ Includes 2013-2017 annual reports (BCE, Rogers, TELUS, Quebecor, Sasktel, MTS), 2014-2017 CRTC *Communications Monitoring Reports*, Statistics Canada Symmetric Input-Output Tables 15-207-X (2015), CANSIM Table 14-10-0204-01, and reports by the Information and Communications Technology Council, such as its 2016 Annual Review and The Application of Everything (2014).

⁴ In cases where data from operators were not available, Nordicity developed estimates using industry and historical trends, as well as its data archive.

⁵ The wireless industry has traditionally been viewed in terms of a value chain, with separate and independent components. In recent years, the development of the sector suggests that it is probably best viewed as an ecosystem, with a high degree of interdependence among the constituent segments.

⁶ See Exhibits 1 and 2 for details.

⁷ The GDP numbers presented in this report are at current prices.

⁸ For the purpose of this analysis, productivity is defined as GDP divided by the number of FTEs (jobs): **Productivity** = **GDP** ÷ **FTE**.

⁹ The definition of direct, indirect, induced and total economic impacts is provided as follows:

¹⁰ A key challenge in calculating the 2017 economic contribution of the Canadian wireless industry to the Canadian economy was the determination of the relative portion retained in Canada versus the portion generated outside of Canada. This study focuses only on the contribution of companies in the wireless telecommunications ecosystem



to the Canadian economy. For some sub-industries within the wireless ecosystem – such as wireless network operators –most (or all) of the value added occurs in Canada; for other sub-industries – such as device component suppliers – the value added occurs almost entirely outside Canada, specifically in countries where the components are designed or manufactured. To address this issue, after calculating the global GDP impact of the Canadian wireless industry, we estimated how much of the total GDP generated by companies in the Canadian wireless ecosystem is retained in Canada. Estimates of the share of economic activity retained in Canada by sub-industry were constructed based on secondary research.

- ¹¹ According to Statistics Canada CANSIM Table 14-10-0204-01 (formerly CANSIM 281-0027) average weekly earnings of employees in Canada were \$976.14 (or an annual average of \$50,759) in 2017. As per Nordicity's estimates, average annual wages (earnings) in the Canadian wireless ecosystem were \$70,616 in 2017.
- ¹² Statistics Canada Symmetric Input-Output Tables 15-207-X, 2015. (*Previously used CANSIM Table 36-10-0415-01,, formerly CANSIM 381-0022 Input-Output Structure of the Canadian Economy in Current Prices; CANSIM stopped further updates to the series.*
- ¹³ CANSIM Table 14-10-0204-01 -formerly CANSIM 281-0027 (Average weekly earnings by industry, annual).
- ¹⁴ **Productivity** is commonly defined as a ratio between the output (e.g. GDP) and inputs (unit of labour). That is, it measures how efficiently production inputs such as labour are being used in an economy to produce a given level of output. "There are different measures of productivity and the choice between them depends either on the purpose of the productivity measurement and/or data availability. One of the most widely used measures of productivity is Gross Domestic Product (GDP) per hour worked." http://www.oecd.org/std/productivity-stats/40526851.pdf. Since it was not possible to estimate total hours worked by employees in the Canadian wireless ecosystem, the number of FTEs has been used, which is consistent with standard practice.